

Summit for Innovative Drug Discovery AGC's initiatives as a CDMO

AGC Inc. 30th July 2024



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Key strengths of AGC's Life Science Business

- Biotechnology-related R&D began in the 1970s, and CDMO* business expanded in earnest in 2010s
- Acquired US and EU's CDMO and mega-pharma's facilities, which have extensive experience including commercial ones, and then completed global integration
 - **1**. Providing a high standard of services integrated from 10 sites in three regions of Japan, the United States and Europe

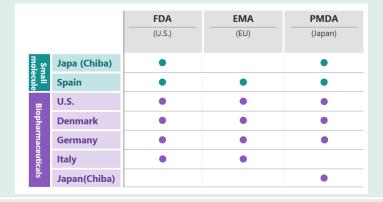
Build an advanced cGMP system. Provide the equivalent high standard of development and manufacturing services in a wide range of modalities from any of these regions.



2. Extensive Manufacturing and Inspection

Track Record

Based on many years of business experience, we have accumulated extensive manufacturing and inspection track records, and have gained our customers' trust.



*CDMO: Contract Development & Manufacturing Organization which is a partner to pharmaceutical companies contracted to provide pharmaceutical manufacturing services and to develop manufacturing processes

Build cutting-edge and one of the largest CDMO site in Japan

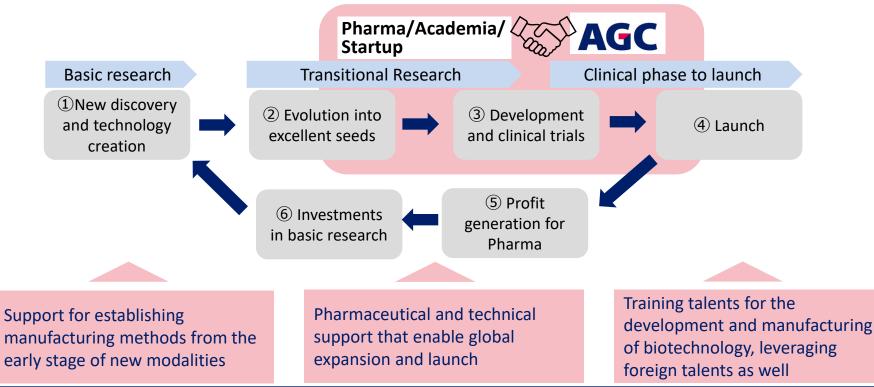
- One of the largest* CDMO facilities in Japan is under construction in Yokohama, combining track records achieved globally.
- Adopted as "Dual-use Subsidy" from METI (Services will begin sequentially from 2025)



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AGC's role in "Innovative Drug Discovery Ecosystem"

 Contribute to the formation and enhancement of a Japanese "Innovative Drug Discovery Ecosystem" that can be competitive globally.



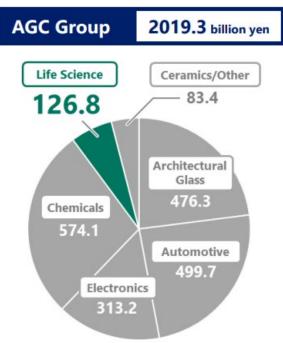
*Above chart: Quoted from the report by Health and Medical Strategy Office of Cabinet Secretariat (2021)



Appendix



FY2023 Sales (Billion Yen)

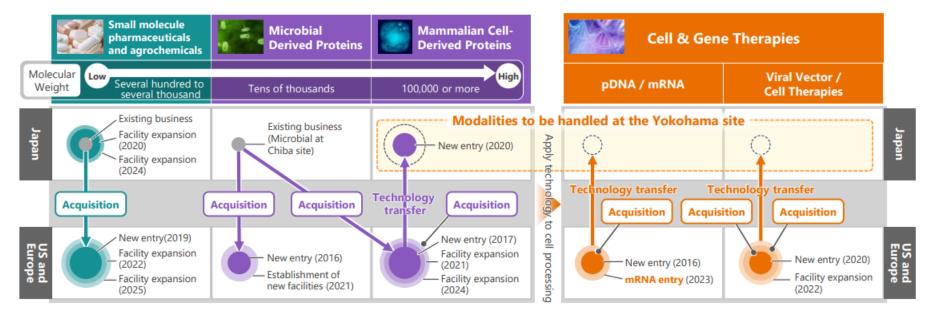


Main Life Science businesses

]	Business Domain	Service Overview	FY2023 Sales Breakdown
	Biopharmaceu ticals CDMO	 Contract development and manufacturing of biopharmaceuticals (microbial, mammalian cell culture, gene and cell therapy, pDNA, mRNA, exosomes) 	■ +/-70%
	Small molecule pharmaceutica Is and agrochemicals CDMO	 Contract development and manufacturing of small molecule pharmaceuticals Contract development and manufacturing of agrochemicals 	■ +/-30%

Expansion of manufacturing and development technologies

- Since acquiring BIOMEVA in 2016, AGC has expanded its business regionally and technologically through substantial capital expenditures and M&As, forming a solid foundation as a pharmaceutical CDMO.
- Now, building on this foundation, further expanding in the cell & gene therapy area.



Your Dreams, Our Challe

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